# Michigan Deptartment of Treasury 496 (2-04) Auditing Procedures Penort

City	ernment Type			Village	Other	Local Governm	Township		County Lake	
Audit Date 3/31/06		ПОТПР		Opinion Da 7/27/06	ate	I eacock	Date Accountant Report Su 9/5/06	ibmitted to State:	Lake	
accordar	ice with the Statement	ne St	ateme	ents of th	ne Govern	mental Acco	government and rende unting Standards Boar ent in Michigan by the N	d (GASB) and t	he Uniform R	eporting Format f
1. We h	nave comp	lied v	ith th	e Bulletin	for the Au	idits of Local	Units of Government in	Michigan as revis	ed.	
2. We a	are certifie	d pub	lic ac	countants	registered	d to practice in	n Michigan.			
We furthe	er affirm th	e folk omme	owing Indation	. "Yes" re ons	sponses h	ave been dis	closed in the financial s	tatements, includi	ing the notes, o	or in the report of
ou must	check the	appli	cable	box for e	ach item b	elow.				
Yes	✓ No	1.	Certa	in compo	nent units/	funds/agenci	es of the local unit are e	excluded from the	financial state	ements.
Yes	✓ No			e are acc of 1980),	umulated o	deficits in one	e or more of this unit's	unreserved fund	balances/reta	ined earnings (P.A
<b>V</b> Yes	☐ No			are inst ded).	ances of I	non-complian	ce with the Uniform A	cccunting and B	udgeting Act (	P.A. 2 of 1968, a
Yes	✓ No	4.	The l	local unit rements,	has viola or an orde	ted the cond rissued unde	litions of either an ord r the Emergency Munic	er issued under ipal Loan Act.	the Municipal	Finance Act or it
Yes	✓ Ng	5.	The ! as an	ocal unit nended [N	holds dep ACL 128.9	osits/investm 1], or P.A. 55	ents which do not corr of 1982, as amended [	nply with statutor; MCL 38.1132]).	/ requirements	. (P.A. 20 of 194:
Yes	✓ No	6.	The k	ocal unit l	nas been d	ielinquent in c	listributing tax revenues	s that were collect	ed for another	taxing unit.
Yes	<b></b> ✓ No	7.	pensi	on benefi	its (norma)	I costs) in the	titutional requirement ( current year, If the plane requirement, no contrib	an is more than '	100% funded a	and the overfundin
Yes	☑ No	8.	The ( (MCL	ocal unit 129.241)	uses drec ).	dit cards and	has not adopted an a	applicable policy:	as required by	/ P.A. 288 of 199
Yes	☑ No	9,	The k	ocal unit i	nas not add	opted an Inve	atment policy as require	ed by P.A. 196 of	1997 (MCL 12	9.95).
We have	encloses	I the :	fellov	ving:				Enclosed	To Be Forwardes	Not i Required
The lette	r of comm	ents a	and re	scommen	dations.					
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# PEACOCK TOWNSHIP, LAKE COUNTY IRONS, MICHIGAN MARCH 31, 2006

#### MARCH 31, 2006

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### Baird, Cotter and Bishop, P.C.

#### CERTIFIED PUBLIC ACCOUNTANTS

July 27, 2006

#### INDEPENDENT AUDITORS' REPORT

To the Township Board Peacock Township Lake County Irons, Michigan

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of Peacock Township, Lake County, Irons, Michigan as of and for the year ended March 31, 2006, which collectively comprise the Township's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the Township's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of Peacock Township, Lake County, Irons, Michigan as of March 31, 2006, and the respective changes in financial position for the year then ended in conformity with accounting principles generally accepted in the United States of America.

As described in Note I, the Township has implemented a new financial reporting model as required by the Governmental Accounting Standards Board (GASB) Statement No. 34, Basic Financial Statements – and Management's Discussion and Analysis – for State and Local Governments as of April 1, 2004.

The management's discussion and analysis on pages iii through viii and budgetary comparison information on page 19 are not a required part of the basic financial statements but are supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise Peacock Township, Lake County, Irons, Michigan's basic financial statements. The combining and individual fund financial statements, and other supplementary information are not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

BAIRD, COTTER AND BISHOP, P.C.

Baird, Cotter & Bishop, P.C.

#### MANAGEMENT'S DISCUSSION AND ANALYSIS

#### FOR FISCAL YEAR ENDED MARCH 31, 2006

Peacock Township, a general law township located in Lake County has implemented the provisions of Governmental Accounting Standards Board Statement 34 (GASB 34). The Management's Discussion and Analysis, a requirement of GASB 34, is intended to be the Peacock Township board's discussion and analysis of the financial results for the fiscal year ended March 31, 2006.

#### **Financial Highlights**

- ♦ The assets of the Township exceeded its liabilities at the close of the fiscal year by \$184,210. Of this amount, \$136,227 may be used to meet the township's ongoing obligations to citizens and creditors.
- ◆ As of the close of the current fiscal year, the Township's governmental funds reported combined ending fund balances of \$159,833. About 85.23% is available for spending at the Township's discretion.
- ◆ The Township is not obligated under any long-term debt as of March 31, 2006.

#### **Overview of the Financial Statements**

This discussion and analysis is intended to serve as an introduction to the Township's basic financial statements. The Township's basic financial statements are comprised of three components. 1) government-wide financial statements, 2) fund financial statements and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

Government-Wide Financial Statements The government-wide financial statements, required by GASB 34, are new and being shown for the first time in 2006 for Peacock Township. The *government-wide financial statements* are designed to provide readers with a broad overview of the Township's finances, in a manner similar to a private-sector business. These statements are calculated using full accrual accounting and more closely represent those presented by business and industry. The entire Township's assets and liabilities, both short and long-term, are reported. As such, these statements include capital assets, net of related depreciation.

The *Statement of Net Assets* presents information on all of the Township's assets and liabilities, with the difference between the two reported as net assets. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position of the Township is improving or deteriorating.

The *Statement of Activities* presents information showing how the Township's net assets changed during the fiscal year. All changes in net assets are reported when the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in the future fiscal periods.

Both of the government-wide financial statements distinguish functions of the Township's that are principally supported by taxes and intergovernmental revenues (governmental activities) from functions that are intended to recover all or a significant portion of their costs through user fees and charges (business-type activities).

#### MANAGEMENT'S DISCUSSION AND ANALYSIS

#### FOR FISCAL YEAR ENDED MARCH 31, 2006

#### **Fund Financial Statements**

The fund level statements are reported on a modified accrual basis in that only those assets that are "measurable" and "currently available" are reported. Liabilities are recognized to the extent they are normally expected to be paid with current financial resources.

Governmental Funds – Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements focus on current sources and uses of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statement, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental funds balance sheet and the governmental fund statements of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

**Proprietary Funds** – Proprietary funds are used to report the same functions presented as business-type activities in the government-wide financial statements. The Township does not maintain any proprietary funds.

#### **Notes to the Financial Statements**

The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

#### Other Information

In addition to the basic financial statements, this report further presents Required Supplementary Information (RSI) that explains and supports the information presented in the financial statements.

#### **Government-Wide Financial Analysis**

The Statement of Net Assets is the first statement in the Government-Wide Financial Statements section of this document. This statement is useful for providing an indicator of the Township's financial position over time. The Net Assets of the Township are \$184,210 at March 31, 2006, meaning the Township's assets were greater than its liabilities by this amount.

#### MANAGEMENT'S DISCUSSION AND ANALYSIS

#### FOR FISCAL YEAR ENDED MARCH 31, 2006

#### Peacock Township Net Assets as of March 31, 2006

	ernmental ctivities
Assets	 
Current Assets	\$ 160,462
Non Current Assets	 
Capital Assets	\$ 62,651
Less: Accumulated Depreciation	 38,274
Total Non Current Assets	\$ 24,377
Total Assets	\$ 184,839
Liabilities	
Current Liabilities	\$ 629
Net Assets	
Invested in Capital Assets	\$ 24,377
Restricted for Specific Purposes	23,606
Unrestricted	 136,227
Total Net Assets	\$ 184,210
<b>Total Liabilities and Net Assets</b>	\$ 184,839

The most significant portions of the Township's Net Assets are cash and investment in capital assets (e.g. land, buildings, equipment, infrastructure, and others) less any related debt that is outstanding that the Township used to acquire the asset. The Township has \$136,227 in unrestricted Net Assets. These assets represent resources that are available for appropriation, but are limited by Township policies regarding their use.

At the end of the current fiscal year, the Township is able to report positive balances in all categories of net assets for the government as a whole, as well as for its separate governmental activities.

The total net assets of the Township increased by \$9,478 in this fiscal year, which is an indicator that the Township experienced positive financial growth during the year. As a result, the Township ended the fiscal year in better condition then when the year began.

The following table illustrates and summarizes the results of the changes in the net assets for the Township. The condensed information was derived from the government-wide Statement of Activities.

#### MANAGEMENT'S DISCUSSION AND ANALYSIS

#### FOR FISCAL YEAR ENDED MARCH 31, 2006

#### Peacock Township Change in Net Assets for the Fiscal Year Ended March 31, 2006

	Governmental Activities	
Revenues		
Program Revenues		
Charges for Services	\$ 1,400	
Operating Grants and Contributions	4,650	
General Revenues		
Taxes	75,815	
State Grants	30,425	
Interest Earnings	844	
Other	6,507	
Total Revenues	\$ 119,641	
<u>Expenses</u>		
Legislative	\$ 4,164	
General Government	57,884	
Public Safety	27,404	
Public Works	9,128	
Other Functions	11,583	
Total Expenses	\$ 110,163	
Change in Net Assets	\$ 9,478	
NET ASSETS - Beginning of Year	174,732	
NET ASSETS - End of Year	\$ 184,210	

#### **Governmental Activities**

During the fiscal year ended March 31, 2006, the Township's net assets increased by \$9,478 in the governmental funds. The majority of this increase represents the degree to which increases in ongoing revenues have outstripped similar increases in ongoing expenses. This is true despite the fact that GASB 34 now requires the Township to maintain a record of annual depreciation expense and the accumulation of depreciation expense over time. The net increase in accumulated depreciation expense is a reduction in net assets.

#### MANAGEMENT'S DISCUSSION AND ANALYSIS

#### FOR FISCAL YEAR ENDED MARCH 31, 2006

The most significant portion of the revenue for all governmental activities of Peacock Township comes from taxes. The Township levied 1.6625 mills for operating purposes and .9218 mills for fire protection.

State shared revenue is collected by the State of Michigan and distributed to local governments by formula allocation of portions of the State sales tax.

The Township's governmental activities expenses are dominated by general governmental expenses that total \$57,884. Public Safety represented the next largest expense at \$27,404. Depreciation expense added \$1,538 to general governmental expenses.

#### **Business-Type Activities**

The Township does not maintain any Business-Type Activities.

#### Financial Analysis of the Government's Funds

Governmental Funds The focus of Peacock Township's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the Township's financing requirement. In particular, unreserved fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

At the end of the current fiscal year, Peacock Township's governmental funds reported combined ending fund balances of \$159,833. Approximately 85.23%, or \$136,227 constitutes unreserved fund balance. The remainder of the fund balance is reserved for specific purposes and is therefore not available for new appropriation.

**General Fund** – The General Fund increased its fund balance by \$860 which brings the fund balance to \$137,648. \$1,421 of the General Fund's fund balance is reserved for Telecommunication's Right-of-Way and the rest is unreserved. All of the General Fund's functions, except for Treasurer and Other Functions, ended the year with expenditures below budgeted amounts. These two overages were funded by available fund balance. Taxes amounted to \$53,629. State grants were collected in the amount of \$35,075.

**Fire Fund** – The Fire Fund increased its fund balance by \$1,009, which brings the fund balance to \$22,185. Taxes amounted to \$22,186. The only expenditure was for contracted fire protection services in the amount of \$21,177.

**Proprietary Fund** – The Township does not maintain any proprietary funds.

#### **Capital Assets and Debt Administration**

**Capital Assets.** The Township's investment in capital assets for governmental activities as of March 31, 2006 amounted to \$24,377 net of accumulated depreciation.

Capital assets summarized below include any items purchased with a cost greater than \$1,000 individually and that have a useful life greater than one year. A summary of capital asset categories is illustrated below:

#### MANAGEMENT'S DISCUSSION AND ANALYSIS

#### FOR FISCAL YEAR ENDED MARCH 31, 2006

#### Peacock Township Capital Assets as of March 31, 2006

	Gov	ernmental
	A	ctivities
Land and Land Improvements	\$	9,151
Buildings		50,000
Equipment, Furniture and Fixtures		3,500
	\$	62,651
Less Accumulated Depreciation		38,274
Net Capital Assets	\$	24,377

Major capital asset events during the current fiscal year included the following:

• Resurfaced parking lot cost \$9,147.

**Long-Term Debt.** Peacock Township has no obligation for any long-term debt as of March 31, 2006.

#### **Economic Condition and Outlook**

The unemployment rate is still high in the State of Michigan and the State's shortfall in the budget means potential further reductions in state-shared revenues. The Township's millage rate was reduced again by the Headlee Amendment rollback.

A fire millage was once again levied for the 2006 tax roll.

These factors were considered in preparing the Township's budgets for the 2006-07 fiscal year.

#### **Request for Information**

The financial report is designed to provide our citizens, customers, investors and creditors with a general overview of the Township's finances and to demonstrate the Township's accountability for the money it receives. If you have any questions about this report or need any additional information, contact Peacock Township at 4480 W. 4 Mile Road, Irons, Michigan 49644.

#### STATEMENT OF NET ASSETS MARCH 31, 2006

	RNMENTAL TIVITIES
<u>ASSETS</u>	 
<u>CURRENT ASSETS</u>	
Cash	\$ 142,143
Taxes Receivable	9,175
Due from External Parties (Fiduciary Fund)	1,815
Due from Other Governments	 7,329
Total Current Assets	\$ 160,462
CAPITAL ASSETS	
Land	\$ 4
Land Improvements	9,147
Buildings	50,000
Equipment	3,500
• •	\$ 62,651
Less Accumulated Depreciation	38,274
Net Capital Assets	\$ 24,377
TOTAL ASSETS	\$ 184,839
<u>LIABILITIES</u> <u>CURRENT LIABILITIES</u>	
Payroll Taxes and Withholdings	\$ 629
NET ASSETS	
Invested in Capital Assets	\$ 24,377
Restricted for: Fire Protection	22,185
Telecommunications Right-of-Way Maintenance	1,421
Unrestricted	 136,227
TOTAL NET ASSETS	\$ 184,210

#### STATEMENT OF ACTIVITIES YEAR ENDED MARCH 31, 2006

NET (EXPENSES)

				P	ROG	RAM REVENUI	ES		REVE AND CI IN NET	NUES HANGE
		•			C	PERATING	CAPITAL		TOT	ΓAL
			CHA	ARGES FOR	Gl	RANTS AND	<b>GRANTS AND</b>		GOVERN	MENTAL
FUNCTIONS/PROGRAMS	EX	PENSES	SI	ERVICES	CON	NTRIBUTIONS	CONTRIBUTION	IS	ACTIV	/ITIES
PRIMARY GOVERNMENT GOVERNMENTAL ACTIVITIES										
Legislative	\$	4,164	\$	0	\$	0	\$	0	\$	(4,164)
General Government		57,884		150		0		0		(57,734)
Public Safety		27,404		1,250		621	(	0		(25,533)
Public Works		9,128		0		4,029		0		(5,099)
Other Functions		11,583		0		0		0		(11,583)
Total Governmental Activities	\$	110,163	\$	1,400	\$	4,650	\$	0	\$	(104,113)
	Ta St In Ot	NERAL RE axes ate Grants terest Earni	ngs					<u>-</u>	\$	75,815 30,425 844 6,507
		Total Gene	ral Rev	venues				-	\$	113,591
	Cha	nge in Net A	Assets						\$	9,478
	<u>NET</u>	ASSETS -	Begin	ning of Year				_		174,732
	<u>NET</u>	ASSETS -	End o	f Year				=	\$	184,210

#### **GOVERNMENTAL FUNDS**

# BALANCE SHEET MARCH 31, 2006

	GENERAL FUND	FIRE FUND	<u>T</u>	OTALS
<u>ASSETS</u>				
Cash	\$ 123,550	\$ 18,593	\$	142,143
Taxes Receivable	5,902	3,273		9,175
Due from Other Governments	7,329	0		7,329
Due from Other Funds	1,496	319		1,815
Total Assets	\$ 138,277	\$ 22,185	\$	160,462
LIABILITIES AND FUND BALANCE  LIABILITIES  Payroll Taxes and Withholdings	\$ 629	\$ 0	\$	629
FUND BALANCE				
Reserved for:				
Fire Protection	\$ 0	\$ 22,185	\$	22,185
Telecommunications Right-Of-Way Maintenance	1,421	0		1,421
Unreserved				
Undesignated	136,227	 0		136,227
Total Fund Balance	\$ 137,648	\$ 22,185	\$	159,833
TOTAL LIABILITIES AND FUND BALANCE	\$ 138,277	\$ 22,185	\$	160,462

#### **GOVERNMENTAL FUNDS**

#### 

Total Fund Balances for Governmental Funds	\$	159,833
Amounts Reported for Governmental Activities in the Statement of Net Assets are Different Because:		
Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds.		
Land	\$ 4	
Land Improvements	9,147	
Buildings	50,000	
Equipment, Furniture and Vehicles	3,500	
Accumulated Depreciation	 (38,274)	24,377
NET ASSETS OF GOVERNMENTAL ACTIVITIES	\$	184,210

#### **GOVERNMENTAL FUNDS**

# STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE YEAR ENDED MARCH 31, 2006

		ENERAL		FIRE	т	OTAL C
REVENUES		FUND	-	FUND	1	OTALS
Taxes	\$	53,629	\$	22,186	\$	75,815
Licenses and Permits	Ψ	1,250	Ψ	0	Ψ	1,250
State Grants		35,075		0		35,075
Charges for Services		50		0		50
Interest and Rents		944		0		944
Other Revenues		6,507		0		6,507
Total Revenues	\$	97,455	\$	22,186	\$	119,641
<u>EXPENDITURES</u>						
Legislative	\$	4,164	\$	0	\$	4,164
General Government		65,493		0		65,493
Public Safety		6,227		21,177		27,404
Public Works		9,128		0		9,128
Other Functions		11,583		0		11,583
Total Expenditures	\$	96,595	\$	21,177	\$	117,772
Net Change in Fund Balance	\$	860	\$	1,009	\$	1,869
FUND BALANCE - Beginning of Year		136,788		21,176		157,964
<u>FUND BALANCE</u> - End of Year	\$	137,648	\$	22,185	\$	159,833

#### **GOVERNMENTAL FUNDS**

# RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES TO THE STATEMENT OF ACTIVITIES MARCH 31, 2006

Net change in Fund Balance - Total Governmental Funds	\$ 1,869
Amounts reported for governmental activities are different because:	
Governmental funds report capital outlays as expenditures in the statement of	
activities. These costs are allocated over their estimated useful lives as	
depreciation.	
Depreciation Expense	(1,538)
Capital Outlay	 9,147
CHANGE IN NET ASSETS OF GOVERNMENTAL ACTIVITIES	\$ 9,478

#### STATEMENT OF FIDUCIARY NET ASSETS AND LIABILITIES MARCH 31, 2006

	AGENO	CY FUNDS
ASSETS Cash	\$	1,834
<u>LIABILITIES</u>		
Due to Other Funds	\$	1,815
Due to Other Organizations and Individuals		11
Due to Other Governments		8
	\$	1,834

#### NOTES TO FINANCIAL STATEMENTS MARCH 31, 2006

#### I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### A. Reporting Entity

Peacock Township is a general law township located in Lake County which operates under the direction of an elected township board. Under the criteria established by accounting principles generally accepted in the United States of America, the Township has determined that there are no component units which should be included in its reporting entity.

#### B. Government-wide and Fund Financial Statements

During fiscal year 2005, the Township adopted GASB Statement No. 34, *Basic Financial Statements - and Management's Discussion and Analysis - for State and Local Governments*, as amended by GASB Statements No. 37 and No. 38, and applied those standards on a retroactive basis. GASB Statement No. 34 establishes standards for external financial reporting for state and local governments and requires that resources be classified for accounting and reporting purposes into the following three net asset categories.

Invested in Capital assets, net of related debt consists of capital assets, net of accumulated depreciation and reduced by outstanding balances for bonds, notes, and other debt that are attributed to the acquisition, construction, or improvement of those assets.

Restricted net assets result when constraints placed on net asset use are either externally imposed by creditors, grantors, and contributions, or imposed by law through constitutional provisions or enabling legislation.

*Unrestricted net assets* consist of net assets which do not meet the definition of the two preceding categories. Unrestricted net assets often have constraints on resources which are imposed by management, but can be modified or removed.

The government-wide financial statements (i.e., the statement of net assets and the statement of changes in net assets) report information on all of the non-fiduciary activities of the government. For the most part, the effect of interfund activity has been removed from these statements.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenues.

#### NOTES TO FINANCIAL STATEMENTS MARCH 31, 2006

The government-wide focus is more on the sustainability of the Township as an entity and the change in aggregate financial position resulting from the activities of the fiscal period. The fund financial statements are similar to the financial statements presented in the previous financial reporting model.

#### C. Measurement Focus, Basis of Accounting and Basis of Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Property taxes, licenses and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. Sales taxes collected and held by the state at year end on behalf of the government are also recognized as revenue. All other revenue items are considered to be measurable and available only when cash is received by the government.

Entitlements and shared revenues are recorded at the time of receipt or earlier if the susceptible to accrual criteria are met. Expenditure-driven grants are recognized as revenue when the qualifying expenditures have been incurred and all other grant requirements have been met.

The accounts of the Township are organized on the basis of funds. A fund is an independent fiscal and accounting entity with a self-balancing set of accounts. Fund accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with finance-related legal and contractual provisions. The minimum number of funds are maintained consistent with legal and managerial requirements.

Peacock Township reports the following major governmental funds:

The *General Fund* is the government's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

#### NOTES TO FINANCIAL STATEMENTS MARCH 31, 2006

The *Fire Fund* accounts for revenue sources that are legally restricted to expenditure for fire protection.

Additionally, Peacock Township reports the following fund types:

Agency funds are custodial in nature and do not present results of operations or have a measurement focus. Agency funds are accounted for using the accrual basis of accounting. These funds are used to account for assets that the Township holds for others in an agency capacity.

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are payments-in-lieu of taxes and other charges between the other functions of the government. Elimination of these charges would distort the direct costs and program revenues reported for the various functions involved. Amounts reported as program revenues include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided, 2) operating grants and contributions, and 3) capital grants and contributions, including special assessments. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all taxes.

When both restricted and unrestricted resources are available for use, it is the Township's policy to use the restricted resources first, then unrestricted resources as they are needed.

#### D. Assets, Liabilities and Equity

#### 1. Deposits and Investments

The Township's cash and cash equivalents are considered to be cash on hand, demand deposits and short-term investments with original maturities of three months or less from date of acquisition.

The investment policy adopted by the Township states that the Township is limited to investments authorized by Act 20 of 1943, as amended, and may invest in the following:

- a. **Commercial Paper** with a rating of not less than A1 from Moody's and P1 from Standard & Poor's.
- b. **Mutual Funds** which are limited to securities whose intention is to maintain a net asset value of \$1.00 per share. Mutual funds registered under the Investment Company Act of 1940, Title I of Chapter 686, 54 Stat. 789, 15 U.S.C. 80a-1 to 80a-3 and 80a-4 to 80a-64, with the authority to purchase only investment vehicles that are legal for direct investment by the Township. This authorization is limited to securities whose intention is to maintain a net asset value of \$1.00 per share.
- c. **Savings Deposit Receipt** which is paid at a stated rate.

#### NOTES TO FINANCIAL STATEMENTS MARCH 31, 2006

- d. Savings Account interest is paid in accordance with the policy of the financial institution.
- e. **Certificate of Deposit CD –** for a specified period for a specified rate.
- f. U.S. Treasury Bills
- g. U.S. Treasury Notes
- h. U.S. Treasury Bonds
- i. **Investment Pools** organized under the authority of the Urban Cooperation Act of 1967, 1967 (Ex Sess) PA 7 (MCL 124.501 to MCL 124.512), the Surplus Funds Investment Pool Act, 1982 PA 367 (129.111 to 129.118) and the Local Government Investment Pool Act, 1985 PA 121, (MCL 129.141 to 129.150). Those pools managed by contractual agreement contained in the interlocal agreement, banks and the Township Treasurer, respectively. All the pools are limited to investments described in section 1 (1)(a) through (g).

#### 2. Receivables and Payables

Transactions between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as either "due to/from other funds" (i.e., the current portion of interfund loans) or "advances to/from other funds" (i.e., the non-current portion of interfund loans). All other outstanding balances between funds are reported as "due to/from other funds."

All trade and property tax receivables are shown net of an allowance for uncollectibles. Property taxes attach as an enforceable lien on the property as of the date they are levied. State education taxes and one-third of county taxes are levied and due July 1, and become delinquent after September 14. The remaining millages are levied and due December 1, and become delinquent after February 14. Collections of taxes and remittances of them are accounted for in the Current Tax Collection Fund. Township property tax revenues are recognized when they become both measurable and available for use to finance Township operations. Amounts which are not expected to be collected within sixty days are treated as deferred revenues.

The 2005 taxable valuation of Peacock Township totaled \$24,058,029, on which ad valorem taxes levied consisted of 1.6625 mills for Peacock Township operating purposes and .9218 mills for Peacock Township fire protection. The levies raised approximately \$40,011 for operating purposes and \$22,186 for fire protection.

#### NOTES TO FINANCIAL STATEMENTS MARCH 31, 2006

#### 3. Inventories and Prepaid Items

Inventories are not significant and are expensed as required.

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items.

#### 4. Capital Assets

Capital assets, which include property, plant, equipment, and infrastructure assets (e.g., roads, bridges, sidewalks, and similar items), are reported in the applicable columns in the government-wide financial statements. Capital assets are defined by the government as assets with an initial, individual cost of more than \$1,000 (amount not rounded) and an estimated useful life in excess of one year. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend asset lives are not capitalized.

Major outlays for capital assets and improvements are capitalized as projects are constructed.

Property, plant and equipment of the primary government are depreciated using the straight line method over the following estimated useful lives:

<u>ASSETS</u>	<u>YEARS</u>
Buildings	50
Building improvements	20
Land improvements	20
Public domain infrastructure	50
Equipment and Furniture	5-10

Peacock Township qualifies as a phase 3 governmental unit in regards to the implementation of GASB 34. Phase 3 governmental units are not required to retroactively capitalize infrastructure. As a result, the Township will capitalize and depreciate infrastructure beginning April 1, 2004, in accordance with the Township's capitalization policy.

#### 5. Long-term Obligations

In the government-wide financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities. Bond premiums and discounts, as well as issuance costs, are amortized over the life of the bonds using the effective interest method. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt.

#### NOTES TO FINANCIAL STATEMENTS MARCH 31, 2006

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

#### 6. Fund Equity

In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change.

#### 7. Use of Estimates

The presentation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

#### II. STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

#### A. Budgetary Information

The annual budget is adopted on the modified accrual basis in accordance with the requirements of Michigan Public Act 621 of 1978 "The Uniform Budgeting and Accounting Act". A public hearing is held to obtain taxpayer comments. Appropriations lapse at year end. Budget amounts are as originally adopted on March 23, 2005, or as amended by the Township Board from time to time throughout the year.

The appropriated budget is prepared by fund and activity. The Township Board exercises budgetary control over expenditures.

Encumbrance accounting, under which purchase orders, contracts and other commitments for expenditure of monies are recorded in order to reserve that portion of the applicable appropriation, is not employed by the Township because it is, at present, not considered necessary to assure effective budgetary control or to facilitate effective cash planning and control.

#### NOTES TO FINANCIAL STATEMENTS MARCH 31, 2006

#### III. DETAILED NOTES ON ALL FUNDS

#### A. Deposits and Investments

The Township's deposits are on deposit with Lake Osceola State Bank and Huntington Bank in Baldwin, Michigan.

Investment rate risk. The Township will minimize Interest Rate Risk, which is the risk that the market value of securities in the portfolio will fall due to changes in market interest rates, by; structuring the investment portfolio so that securities mature to meet cash requirements for ongoing operations, thereby avoiding the need to sell securities in the open market; and investing operating funds primarily in shorter-term securities, liquid asset funds, money market mutual funds, or similar investing pools and limiting the average maturity in accordance with the Township's cash requirement.

Foreign currency risk. The Township is not authorized to invest in investments, which have this type of risk.

*Credit risk*. The Township will minimize Custodial Credit Risk, which is the risk of loss due to the failure of the security issuer or backer, by; limiting investments to the types of securities listed in the Township's investment policy; and pre-qualifying the financial institutions, brokers/dealer, intermediaries and advisors with which the Township will do business in accordance with the Township's investment policy.

Concentration of credit risk. The Township will minimize Concentration of Credit Risk, which is the risk of loss attributed to the magnitude of the Township's investment in a single issuer, by diversifying the investment portfolio so that the impact of potential losses from any one type of security or issuer will be minimized.

Custodial credit risk – deposits. In the case of deposits, this is the risk that in the event of a bank failure, the government's deposits may not be returned to it. As of March 31, 2006, \$23,239 of the government's bank balance of \$155,194 was exposed to custodial credit risk because it was uninsured and uncollateralized.

Custodial credit risk – investments. For an investment, this is the risk that, in the event of the failure of the counterparty, the government will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. The Township's investments are categorized to give an indication of the level of risk assumed by the Township at year end. Category 1 includes investments that are insured or registered, or securities held by the Township or the Township's agent in the Township's name. Category 2 includes investments that are uninsured and unregistered with securities held by the counterparty's trust department or its agent in the Township's name. Category 3 includes investments that are uninsured and unregistered, with the securities held by the counterparty, or by its trust department or its agent but not in the Township's name. At year end, the Township held no investments.

#### NOTES TO FINANCIAL STATEMENTS MARCH 31, 2006

#### B. Receivables

Receivables as of year end for the government's individual major funds are as follows:

	General	Fire	Total
Receivables			
Taxes	\$ 5,902	\$ 3,273	\$ 9,175
Due from other governments	 7,329	0	7,329
	\$ 13,231	\$ 3,273	\$ 16,504

The allowance for doubtful accounts is not considered to be material for disclosure. As a result, its uncollectible accounts are virtually nil.

Governmental funds report deferred revenue in connection with receivables for revenues that are not considered to be available to liquidate liabilities of the current period. Governmental funds also defer revenue recognition in connection with resources that have been received, but not yet earned.

No deferred revenue was recorded in any of the funds at the end of the current fiscal year.

#### NOTES TO FINANCIAL STATEMENTS MARCH 31, 2006

#### C. Capital Assets

**Primary Government** 

	Beginning							Ending		
	E	Balance	creases	Deci	reases	Balance				
Governmental activities:										
Capital assets, not being depreciated										
Land	\$	4	\$	0	\$	0	\$	4		
Capital assets, being depreciated										
Buildings	\$	50,000	\$	0	\$	0	\$	50,000		
Land Improvements		0		9,147		0		9,147		
Machinery and Equipment		3,500		0		0		3,500		
Total capital assets, being depreciated	\$	53,500	\$	9,147	\$	0	\$	62,647		
Less accumulated depreciation for:	_				_		_			
Buildings	\$	34,500	\$	1,000	\$	0	\$	35,500		
Land Improvements		0		267		0		267		
Machinery and Equipment		2,236		271		0		2,507		
Total accumulated depreciation	\$	36,736	\$	1,538	\$	0	\$	38,274		
Total capital assets, being depreciated, net	\$	16,764	\$	7,609	\$	0	\$	24,373		
Governmental activities capital assets, net	\$	16,768	\$	7,609	\$	0	\$	24,377		

Depreciation expense was charged to functions/programs of the primary government as follows:

Governmental activities:

General Government \$ 1,538

#### **Construction Commitments:**

The government has no outstanding construction commitments as of March 31, 2006.

#### NOTES TO FINANCIAL STATEMENTS MARCH 31, 2006

#### D. Interfund Receivables, Payables and Transfers

Individual fund interfund receivable and payable balances at March 31, 2006, were:

	RECE	ERFUND IVABLES FROM'S	INTERFUND PAYABLES DUE TO'S		
Governmental Funds					
General Fund	\$	1,496	\$	0	
Fire Fund		319		0	
Fiduciary Funds					
Current Tax Collection Fund		0		1,815	
	\$	1,815	\$	1,815	

All remaining balances resulted from the time lag between the dates that (1) interfund goods and services are provided or reimbursable expenditures occur, (2) transactions are recorded in the accounting system, and (3) payments between funds are made. All are expected to be resolved within one year.

#### E. Long-Term Debt

At March 31, 2006, the Township was not obligated for any long-term debt.

#### F. Fund Balance Reserves

In order to comply with generally accepted accounting principles and meet certain legal requirements, the Township has reserved fund balances in various funds. These reserves are detailed in the following schedule:

#### FUND BALANCE/NET ASSETS

STOP BITELET (CE/TOBETS	
Reserved	
General Fund	
Telecommunications Right-of-Way Maintenance	\$ 1,421
Special Revenue Funds	
Fire Fund	
Fire Protection	22,185
Total Fund Balance Reserves	\$ 23,606

#### NOTES TO FINANCIAL STATEMENTS MARCH 31, 2006

#### IV. OTHER INFORMATION

#### A. Risk Management

The Township is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; and natural disasters. The Township participates in a pool of municipalities within the State of Michigan for self-insuring property and casualty, crime, general liability, workers compensation insurance and errors and omissions insurance. The Township pays annual premiums to the pool for the respective insurance coverage. In the event the pool's total claims and expenses for a policy year exceed the total normal annual premiums for said years, all members of the specific pool's policy year may be subject to special assessments to make up the deficiency. The Township has not been informed of any special assessments being required for the current year or the three prior years.

The Township continues to carry insurance for other risks of loss, including fidelity bonds.

#### **B.** Property Tax Administration Fee

The Township passed a resolution to charge 1% administration fee on all advalorem, taxes levied. Also, a late penalty fee of 3% shall be added after February 14<sup>th</sup> and shall terminate on the last day of February. The resolution is to continue in force and effect until revoked by the township board.

The Township has determined that authorization costs of tax collection will be repeatedly in excess of the revenue generated by the administration fee so that a restricted earnings account is not reflected in these statements.

#### REQUIRED SUPPLEMENTARY INFORMATION

# BUDGETARY COMPARISON SCHEDULE MAJOR GOVERNMENTAL FUNDS

#### YEAR ENDED MARCH 31, 2006

	GE	GENERAL FUND				FIRE FUND				
	RIGINAL UDGET	FINAL BUDGET	Α	ACTUAL	ORIG BUD		FINAL BUDGET	ΑŒ	CTUAL	
REVENUES										
Taxes	\$ 46,700	\$ 46,700	\$	53,629	\$ 21.	,202	\$21,202	\$ 2	22,186	
Licenses and Permits	0	0		1,250		0	0		0	
State Grants	39,100	39,100		35,075		0	0		0	
Charges for Services	0	0		50		0	0		0	
Interest and Rents	0	0		944		0	0		0	
Other Revenues	0	0		6,507		0	0		0	
Total Revenues	\$ 85,800	\$ 85,800	\$	97,455	\$ 21.	,202	\$21,202	\$ 2	22,186	
EXPENDITURES										
Legislative	\$ 10,050	\$ 10,050	\$	4,164	\$	0	\$ 0	\$	0	
General Government										
Supervisor	5,550	5,550		5,535		0	0		0	
Elections	2,000	2,000		0		0	0		0	
Assessor	19,500	19,500		17,407		0	0		0	
Attorney	5,000	5,000		2,595		0	0		0	
Clerk	5,800	5,800		5,707		0	0		0	
Board of Review	650	650		575		0	0		0	
Treasurer	11,800	11,800		12,778		0	0		0	
Building and Grounds	12,100	22,100		17,857		0	0		0	
Other Property	2,700	2,700		1,859		0	0		0	
Cemetery	1,000	1,500		1,180		0	0		0	
Public Safety	6,800	6,800		6,227	21	,202	21,202	4	21,177	
Public Works	11,000	11,500		9,128		0	0		0	
Other Functions	8,100	8,100		11,583		0	0		0	
Contingency	2,000	1,000		0		0	0		0	
Total Expenditures	\$ 104,050	\$114,050	\$	96,595	\$ 21.	,202	\$21,202	\$ 2	21,177	
Net Change in Fund Balance	\$ (18,250)	\$ (28,250)	\$	860	\$	0	\$ 0	\$	1,009	
FUND BALANCE - Beginning of Year	 65,000	65,000		136,788		0	0	2	21,176	
FUND BALANCE - End of Year	\$ 46,750	\$ 36,750	\$	137,648	\$	0	\$ 0	\$ 2	22,185	

#### GENERAL FUND BALANCE SHEET

#### MARCH 31, 2006

#### **ASSETS**

Cash	\$	123,550
Taxes Receivable		5,902
Due from Other Governments		7,329
Due from Other Funds		1,496
TOTAL ASSETS	\$	138,277
LIABILITIES AND FUND BALANCE		
LIABILITIES		
Payroll Liabilities	\$	629
FUND BALANCE		
Reserved for Telecommunications Right-of-Way Maintenance	\$	1,421
Unreserved		136,227
Total Fund Balance	\$	137,648
TOTAL LIABILITIES AND FUND BALANCE	\$	138,277
TOTAL BRIDEFILD FROM TOTAL BRIDEFICE	Ψ	130,211

#### **GENERAL FUND**

# $\frac{\text{SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE}}{\text{BUDGET AND ACTUAL}}$

#### FOR THE YEAR ENDED MARCH 31, 2006

		BUD						
	Ol	ORIGINAL FINAL			ACTUAL			
REVENUES								
Taxes	\$	46,700	\$	46,700	\$	53,629		
Licenses and Permits		0		0		1,250		
State Grants		39,100		39,100		35,075		
Charges for Services		0		0		50		
Interest and Rents		0		0		944		
Other Revenues		0		0		6,507		
Total Revenues	\$	85,800	\$	85,800	\$	97,455		
<u>EXPENDITURES</u>								
Legislative								
Township Board	\$	10,050	\$	10,050	\$	4,164		
General Government								
Supervisor		5,550		5,550		5,535		
Elections		2,000		2,000		0		
Assessor		19,500		19,500		17,407		
Attorney		5,000		5,000		2,595		
Clerk		5,800		5,800		5,707		
Board of Review		650		650		575		
Treasurer		11,800		11,800		12,778		
Building and Grounds		12,100		22,100		17,857		
Other Property		2,700		2,700		1,859		
Cemetery		1,000		1,500		1,180		
Public Safety		6,800		6,800		6,227		
Public Works		11,000		11,500		9,128		
Other Functions		8,100		8,100		11,583		
Contingencies		2,000		1,000		0		
Total Expenditures	\$	104,050	\$	114,050	\$	96,595		
Excess (Deficiency) of Revenues								
Over Expenditures	\$	(18,250)	\$	(28,250)	\$	860		
FUND BALANCE - Beginning of Year		65,000		65,000		136,788		
FUND BALANCE - End of Year	\$	46,750	\$	36,750	\$	137,648		

#### FIRE FUND BALANCE SHEET

#### MARCH 31, 2006

#### **ASSETS** Cash Commercial Account 18,593 3,273 Taxes Receivable Due from Other Funds 319 **TOTAL ASSETS** 22,185 **LIABILITIES AND FUND BALANCE** \$ 0 **LIABILITIES FUND BALANCE** Reserved for Fire Protection 22,185 22,185 TOTAL LIABILITIES AND FUND BALANCE

#### FIRE FUND

# $\frac{\text{SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE}}{\text{BUDGET AND ACTUAL}}$

#### FOR THE YEAR ENDED MARCH 31, 2006

		BUD			
	OF	RIGINAL	FINAL	A	CTUAL
REVENUES					
Taxes					
Property Taxes	\$	21,202	\$ 21,202	\$	22,186
EXPENDITURES					
Public Safety					
Aid to Other Governments					
Village of Baldwin		21,202	21,202		21,177
Excess (Deficiency) of Revenues					
Over Expenditures	\$	0	\$ 0	\$	1,009
FUND BALANCE - Beginning of Year		0	0		21,176
FUND BALANCE - End of Year	\$	0	\$ 0	\$	22,185

#### **CURRENT TAX COLLECTION FUND**

### STATEMENT OF CHANGES IN ASSETS AND LIABILITIES YEAR ENDED MARCH 31, 2006

	ANCE 2005	AD	DITIONS	DEI	DUCTIONS	LANCE 1/2006
ASSETS Cash	\$ 450	\$	815,622	\$	814,238	\$ 1,834
<u>LIABILITIES</u>						
Due to Other Funds	\$ 450	\$	67,727	\$	66,362	\$ 1,815
Due to Other Organizations and Individuals	0		667		656	11
Due to Other Governments	0		747,228		747,220	8
Total Liabilities	\$ 450	\$	815,622	\$	814,238	\$ 1,834

#### STATEMENT OF 2005 TAX ROLL MARCH 31, 2006

TAXES ASSESSED			
County	\$	270,932	
County - State Education Tax		144,464	
Township			
Operating		40,011	
Fire		22,186	
School			
Baldwin Community Schools		360,141	
Intermediate School			
Mason - Lake Intermediate		86,565	\$ 924,299
TAXES COLLECTED	_		
County	\$	233,694	
County - State Education Tax		131,098	
Township			
Operating		34,109	
Fire		18,913	
School			
Baldwin Community Schools		312,238	
Intermediate School			
Mason - Lake Intermediate		73,795	803,847
TAXES RETURNED DELINQUENT			
County	\$	37,238	
County - State Education Tax	Ψ	13,366	
Township		15,500	
Operating		5,902	
Fire		3,273	
School		5,275	
Baldwin Community Schools		47,903	
Intermediate School		,>00	
Mason - Lake Intermediate		12,770	\$ 120,452

134 WEST HARRIS STREET CADILLAC, MICHIGAN 49601 231-775-9789 FAX: 231-775-9749

M. WAYNE BEATTIE, C.P.A. 1902 - 1990 JACK H. BAIRD, C.P.A. JERRY L. COTTER, C.P.A. DALE D. COTTER, C.P.A.

JOHN H. BISHOP, C.P.A.

ROBERT V. BEATTIE. C.P.A.

DOUGLAS P. McMULLEN, C.P.A.

MICHAEL D. COOL, C.P.A.

JOHN F. TAYLOR, C.P.A. STEVEN C. ARENDS, C.P.A. SCOTT A. HUNTER., C.P.A. JONATHAN E. DAMHOF, C.P.A.

# Baird, Cotter and Bishop, P.C.

CERTIFIED PUBLIC ACCOUNTANTS

July 27, 2006

#### LETTER OF COMMENTS AND RECOMMENDATIONS

To the Township Board Peacock Township Lake County Irons, Michigan

During the course of our audit of the basic financial statements of Peacock Township for the year ended March 31, 2006, we noted the following items:

#### GASB 34

The Governmental Accounting Standards Board (GASB) has issued Statement 34 that provides for changes in reporting requirements for Township financial statements. For Peacock Township, these changes were first reported in the March 31, 2006 financial audit.

Some of the more significant changes required by GASB 34 are as follows:

- a) Management's discussion and analysis is a new section in the financial report. This includes the administration's narrative overview of the information contained in the financial statements.
- b) Several new types of financial statements are now included that report financial information on a Township-wide basis and incorporate capital assets and a provision for depreciation on those assets.

#### Fire Extra Voted Millage

The Township should record the fire extra voted millage on a separate set of books in the future, out of the General Fund. This will help account for the proper tax collection fund transactions.

#### Budget

The expenditures for the Treasurer and Other Function activities in the General Fund exceeded the budget. In the future, the budget should be amended before disbursements are made which exceed budgeted amounts. All budget amendments should be a resolution of the board and recorded in the minutes.

#### Property Tax Administration Fee

As reported in Note IV.E of the Notes to Financial Statements, the township is charging a 1% property tax administration fee. The township has determined that authorized costs of tax collection will be repeatedly in excess of revenue generated by the administration fee but has not formally taken action to write off this loss. We recommend that the Township keep subsidiary records which reflect property tax administration fee collections and costs and that the board pass a motion to write off the loss annually.

#### Reportable Condition in Internal Controls

In planning and performing our audit of the financial statements of Peacock Township for the year ended March 31, 2006, we considered its internal control structure in order to determine our auditing procedures for the purpose of expressing our opinion on the financial statements.

Certain matters considered to be reportable conditions in internal control were noted. We have included a separate letter (letter of reportable conditions) which addresses those items noted.

We would like to thank the board for awarding our firm the audit assignment of the Township and thank the Township Clerk and Treasurer for their cooperation.

If you have any questions relative to the above comments and recommendations or other areas of your annual accounting, please feel free to call on us.

BAIRD, COTTER AND BISHOP, P. C.

Baird, Cottle & Bishop, P.C.

134 WEST HARRIS STREET CADILLAC, MICHIGAN 49601 231-775-9789 FAX: 231-775-9749

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# Baird, Cotter and Bishop, P.C.

CERTIFIED PUBLIC ACCOUNTANTS

July 27, 2006

#### LETTER OF REPORTABLE CONDITIONS

To the Township Board Peacock Township Lake County Irons, Michigan

In planning and performing our audit of the basic financial statements of Peacock Township, Lake County, Irons, Michigan for the year ended March 31, 2006, we considered its internal control structure in order to determine our auditing procedures for the purpose of expressing our opinion on the basic financial statements and not to provide assurance on the internal control structure. However, we noted certain matters that we consider to be reportable conditions under standards established by the American Institute of Certified Public Accountants. Reportable conditions involve matters coming to our attention relating to significant deficiencies in the design or operation of the internal control structure that, in our judgment, could adversely affect the organization's ability to record, process, summarize, and report financial data consistent with the assertions of management in the financial statements.

The relatively small number of people involved in the accounting functions of the Township and the design of the accounting system as developed by the state make it difficult to adequately segregate duties. Segregation of accounting duties is a fundamental method of strengthening internal control. However, in deciding what internal control procedures should be implemented, the Board must consider the costs of implementing them and weigh those costs against the benefits to be derived from their implementation.

A material weakness is a reportable condition in which the design or operation of one or more of the internal control structure elements does not reduce to a relatively low level the risk that errors or irregularities in amounts that would be material to the financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions.

Our consideration of the internal control structure would not necessarily disclose all matters in the internal control structure that might be reportable conditions and, accordingly, would not necessarily disclose all reportable conditions that are also considered to be material weaknesses as defined above. However, we believe that the condition described above is a material weakness.

This report is intended solely for the information and use of the Board and others within the organization. This restriction is not intended to limit the distribution of the report, which is a matter of public record.

BAIRD, COTTER AND BISHOP, P. C.

Baird, Cotter & Bishop, P.C.